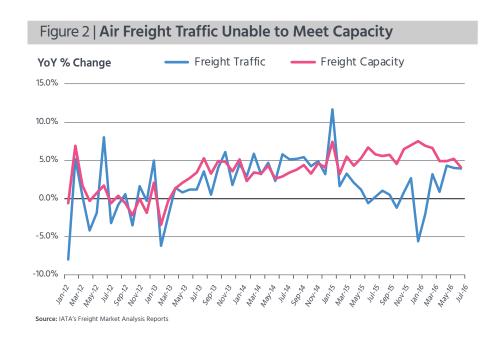
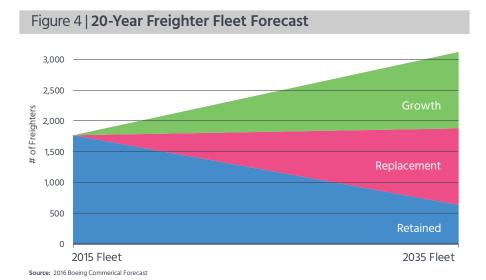


## **Analysis & Forecast of the Air Cargo Industry**

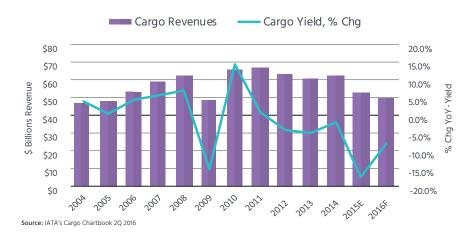




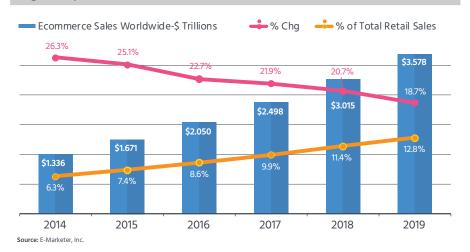




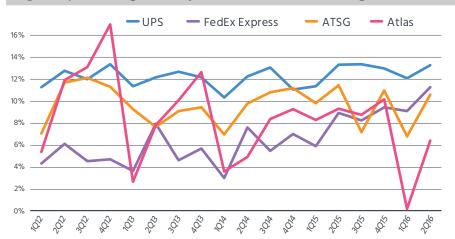
## Figure 5 | Cargo Revenue Hurt by Low Demand/Falling Yields



## Figure 6 | Worldwide Retail E-Commerce



## Figure 7 | U.S. Freight Companies' Pretax Profit Margins



Source: Company documents and ALPA E&FA analysis. Data exclude special items and one-time events. FedEx results are operating margins for express segment.